Strategic Opportunities Committee

Tuesday, August 29, 2017
I. Review of ICJIA’s Planning Mandates, Past Strategic Planning Activities, and Missions of SOC and Budget Committees

II. Discussion: Strength, Weakness, Opportunities, and Threats Analysis of the SOC and Budget Committees

III. Other Business

IV. Public Comment

V. Adjourn
ICJIA Strategic Planning Initiatives 2001-2014

- 2001 Criminal Justice Plan
- 2009-10 Planning Process
- 2013 Planning Process
- Ad Hoc Victim Service Report/Victim Service Planning
- JAG Plans
ICJIA Strategic Planning Initiatives
2015-Present

Agency Centered
• JAG Plan
• Ad Hoc Victim Service Report

ICJIA Staffed Initiatives
• Criminal Justice and Sentencing Reform Commission
• Criminal Justice Coordinating Council
ICJIA Strategic Planning Mandates

Statutory
• Violence prevention
• Criminal justice program development, implementation, and evaluation
• Grant making at state and local level
• Comprehensive trauma recovery services

Federal Formula Funds
• JAG
• Victim Services
Mission: To Improve the Administration of Justice Through Research, Strategic Planning, & Data-Driven Grant Making
Committees’ Missions

• The SOC works with the Authority’s Board to define the *Principles* that will provide strategic vision and governance to direct the agency’s grant work; the *Priorities* that focus the agency’s grant work to implement the principles; and the *Process* that the agency will use in its grant work to maximize the effectiveness of the state’s justice system.

• The Budget Committee reviews the Authority’s budget and oversees the Criminal Justice Trust Fund.
Strengths and Weaknesses

Internal factors, capacities, resources

- **Human assets** - staff, volunteers, group members, leaders, target population
- **Physical resources** - your location, building, equipment
- **Financial** - grants, funding agencies, other sources of income
- **Activities and processes** - programs you run, systems you employ
- **Past experiences** - building blocks for learning and success, your relationship in the community, past collaborative activities

Opportunities and Threats

External factors and influences

- Future issues - in your field or the culture
- Economy - local, state, national
- Funding sources - foundations, donors, government
- Demographics - changes in age, race, gender, culture of those you serve
- Physical environment – community characteristics, structures
- Legislation (Do new laws make your job harder...or easier?)
- Major events - Local, national, international events

<table>
<thead>
<tr>
<th>Helpful</th>
<th>Harmful</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Internal</strong></td>
<td><strong>External</strong></td>
</tr>
<tr>
<td>What actions do you do well?</td>
<td>What could you improve?</td>
</tr>
<tr>
<td>What are your competences?</td>
<td>In what ways are you inefficient?</td>
</tr>
<tr>
<td>What do other people say you do well?</td>
<td>What don’t you do well?</td>
</tr>
<tr>
<td>What knowledge, skills and attitude do you have that can help you?</td>
<td>Where do you lack competencies?</td>
</tr>
<tr>
<td>Why should you of all people undertake this mission?</td>
<td>What knowledge, skills and attitude are you missing?</td>
</tr>
<tr>
<td><strong>SWOT</strong></td>
<td><strong>W</strong></td>
</tr>
<tr>
<td>What real opportunities are present today?</td>
<td>What should you avoid doing?</td>
</tr>
<tr>
<td>What is going on around you that seems to be useful?</td>
<td>Why shouldn’t you undertake this mission?</td>
</tr>
<tr>
<td>From which recurring opportunities can you profit and how?</td>
<td>Where are we wasting resources?</td>
</tr>
<tr>
<td>What could be done today that isn’t’?</td>
<td>What are the negative factors in play today?</td>
</tr>
<tr>
<td>Who can support you and how?</td>
<td>What obstacles do you face right now?</td>
</tr>
<tr>
<td>How do others tackle similar issues?</td>
<td>Who might cause you problems in the future and how?</td>
</tr>
</tbody>
</table>